

## Overview



Transparency:

**56** /100

(Open Budget Index score)



Public  
Participation:

**15** /100



Budget Oversight:

**80** /100

## About the survey

Government budget decisions – what taxes to levy, what services to provide, and how much debt to take on – affect how equal a society is and the well-being of its people, including whether the most disadvantaged will have real opportunities for a better life. It is critical that governments inform and engage the public on these vital decisions that impact their lives.

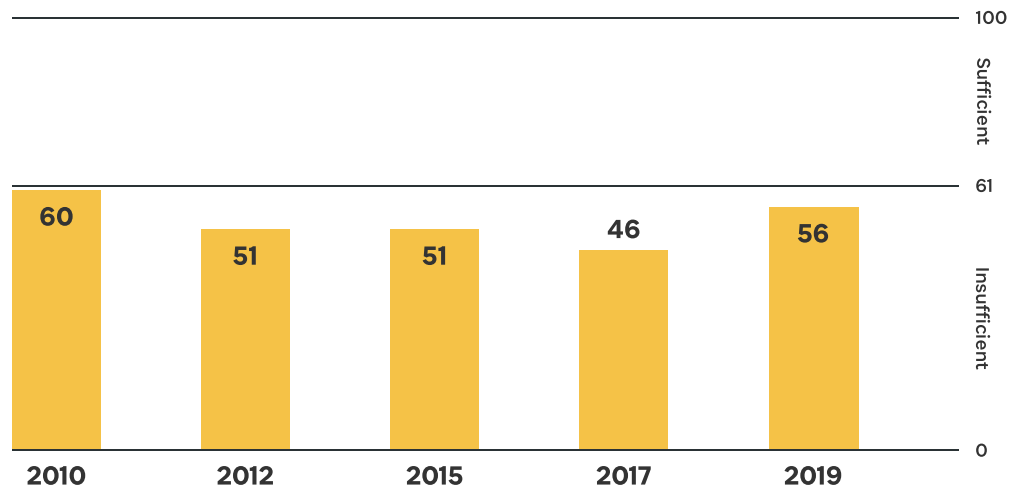
**The Open Budget Survey (OBS)** is the world's only independent, comparative and fact-based research instrument that uses internationally accepted criteria to assess public access to central government budget information; formal opportunities for the public to participate in the national budget process; and the role of budget oversight institutions such as the legislature and auditor in the budget process.

The survey helps local civil society assess and confer with their government on the reporting and use of public funds. This 7th edition of the OBS covers 117 countries.

Visit [www.internationalbudget.org/open-budget-survey](http://www.internationalbudget.org/open-budget-survey) for more information, including the full OBS methodology, the 2019 Global Report, findings for all surveyed countries, and the Data Explorer.



## How has the transparency score for Mongolia changed over time?



## Public availability of budget documents in Mongolia

- Available to the Public
- Published Late, or Not Published Online, or Produced for Internal Use Only
- ⊘ Not Produced

Document	2010	2012	2015	2017	2019
Pre-Budget Statement	●	●	●	●	●
Executive's Budget Proposal	●	●	●	●	●
Enacted Budget	●	●	●	●	●
Citizens Budget	⊘	⊘	●	⊘	●
In-Year Reports	●	●	●	●	●
Mid-Year Review	●	●	⊘	●	⊘
Year-End Report	●	●	●	●	●
Audit Report	●	●	●	●	●

## How comprehensive is the content of the key budget documents that Mongolia makes available to the public?



Key budget document	Document purpose and contents	Fiscal year assessed	Document content score
Pre-Budget Statement	Discloses the broad parameters of fiscal policies in advance of the Executive's Budget Proposal; outlines the government's economic forecast, anticipated revenue, expenditures, and debt.	2019	95
Executive's Budget Proposal	Submitted by the executive to the legislature for approval; details the sources of revenue, the allocations to ministries, proposed policy changes, and other information important for understanding the country's fiscal situation.	2019	59
Enacted Budget	The budget that has been approved by the legislature.	2019	33
Citizens Budget	A simpler and less technical version of the government's Executive's Budget Proposal or the Enacted Budget, designed to convey key information to the public.	2018	Published Late
In-Year Reports	Include information on actual revenues collected, actual expenditures made, and debt incurred at different intervals; issued quarterly or monthly.	2018	93
Mid-Year Review	A comprehensive update on the implementation of the budget as of the middle of the fiscal year; includes a review of economic assumptions and an updated forecast of budget outcomes.	2018	Not Produced
Year-End Report	Describes the situation of the government's accounts at the end of the fiscal year and, ideally, an evaluation of the progress made toward achieving the budget's policy goals.	2017	50
Audit Report	Issued by the supreme audit institution, this document examines the soundness and completeness of the government's year-end accounts.	2017	86

Mongolia's transparency score of **56** in the OBS 2019 is moderately higher than its score in 2017.

## What changed in OBS 2019?

Mongolia has increased the availability of budget information by:

- Publishing the Year-End Report online.
- Publishing the Pre-Budget Statement online in a timely manner.

**However, Mongolia has decreased the availability of budget information by:**

- Reducing the information provided in the Enacted Budget.

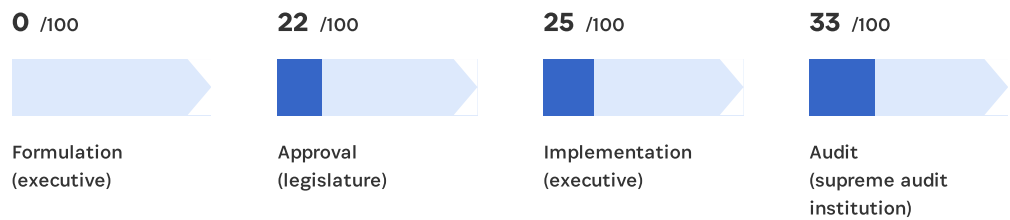
## Recommendations

Mongolia should prioritize the following actions to improve budget transparency:

- Publish the Citizens Budget online in a timely manner.
- Produce and publish the Mid-Year Review online in a timely manner.
- Improve the comprehensiveness of information presented in the Executive's Budget Proposal, Enacted Budget and Year-End Report by:
  - Including in the Executive's Budget Proposal actual outcomes of revenue collection for two years or more prior to the budget year and increasing information on the composition of debt for the budget year and prior years.
  - Including in the Year-End Report performance information and details on the outcomes and composition of debt as compared to the original estimates.
  - Including in the Enacted Budget details on revenues for the budget year and expenditures by a comprehensive economic classification and functional classification.



## Extent of opportunities for public participation in the budget process



few: 0 - 40; limited: 41 - 60; adequate: 61 - 100

## Recommendations

Mongolia's Ministry of Finance has established e-consultations during budget implementation but, to further strengthen public participation in the budget process, should also prioritize the following actions:

- Pilot mechanisms to engage the public during budget formulation.
- Actively engage with vulnerable and underrepresented communities, directly or through civil society organizations representing them.

Mongolia's State Great Khural has established submissions related to the approval of the annual budget, but should also prioritize the following actions:

- Allow any member of the public or any civil society organization to testify during its hearings on the budget proposal prior to its approval.
- Allow members of the public or civil society organizations to testify during its hearings on the Audit Report.

Mongolia's National Audit Office has established mechanisms to assist the supreme audit institution in developing its audit program. To improve public participation in the budget process it should:

- Establish formal mechanisms for the public to contribute to relevant audit investigations.

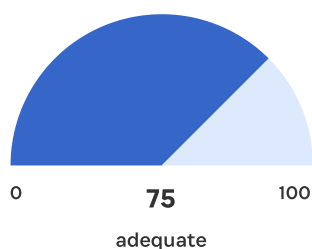


# Budget Oversight

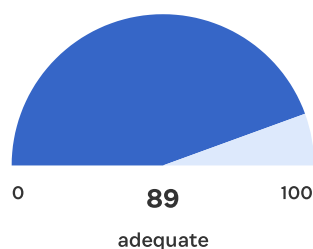
The OBS also examines the role that legislatures and supreme audit institutions (SAIs) play in the budget process and the extent to which they provide oversight; each country is scored on a scale from 0 to 100 based on 18 equally weighted indicators. In addition, the survey collects supplementary information on independent fiscal institutions (see Box).

The legislature and supreme audit institution in Mongolia, together, provide adequate oversight during the budget process, with a composite oversight score of **80** (out of 100). Taken individually, the extent of each institution's oversight is shown below:

## Legislative oversight



## Audit oversight



weak: 0 - 40; limited: 41 - 60; adequate: 61 - 100

## Recommendations

Mongolia's State Great Khural provides adequate oversight during the planning stage of the budget cycle and limited oversight during the implementation stage. To further improve oversight, the following actions should be prioritized:

- A legislative committee should examine in-year budget implementation and publish reports with their findings online.
- In practice, ensure the legislature is consulted before the executive shifts funds specified in the Enacted Budget between administrative units during the budget year.

To strengthen independence and improve audit oversight by the Mongolia National Audit Office, the following actions are recommended:



- Ensure audit processes are reviewed by an independent agency.

### **The emerging practice of establishing independent fiscal institutions**

Mongolia has an independent fiscal institution (IFI), the Fiscal Stability Council . Its independence is set in law, and it reports to the legislature.

*\*The indicators for IFIs are \*not\* scored*

# Methodology

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- Only documents published and events, activities, or developments that took place through 31 December 2018 were assessed in the OBS 2019.
- The survey is based on a questionnaire completed in each country by an independent budget expert:  
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- To further strengthen the research, each country's draft questionnaire is also reviewed by an anonymous independent expert, and in Mongolia by a representative of the Ministry of Finance.