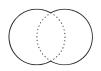


### Azerbaijan

Overview



**Transparency:** 

67/100

(Open Budget Index score)



Public Participation:

11 /100



**Budget Oversight:** 

65/100

### About the survey

Government budget decisions – what taxes to levy, what services to provide, and how much debt to take on – have important consequences for all people in society. When governments provide information and meaningful channels for the public to engage in these decisions, we can better ensure public money is spent on public interests.

The Open Budget Survey (OBS) is the world's only independent, comparative and fact-based research instrument that uses internationally accepted criteria to assess public access to central government budget information; formal opportunities for the public to participate in the national budget process; and the role of budget oversight institutions, such as legislatures and national audit offices, in the budget process.

The survey helps local civil society assess and confer with their government on the reporting and use of public funds. This 9th edition of the OBS covers 125 countries.

Visit <a href="www.internationalbudget.org/open-budget-survey">www.internationalbudget.org/open-budget-survey</a> for more information, including the full OBS methodology, the 2023 Global Report, findings for all surveyed countries, and the Data Explorer.



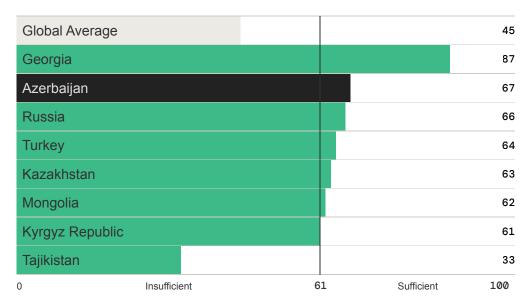
## **Transparency**

This part of the OBS measures public access to information on how the central government raises and spends public resources. It assesses the **online** availability, timeliness, and comprehensiveness of eight key budget documents using 109 equally weighted indicators and scores each country on a scale of 0 to 100. A transparency score of 61 or above indicates a country is likely publishing enough material to support informed public debate on the budget.

Azerbaijan has a transparency score of 67 (out of 100).

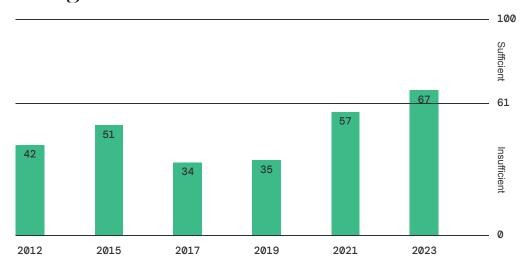
#### Transparency in Azerbaijan compared to others







# How has the transparency score for Azerbaijan changed over time?



# Public availability of budget documents in Azerbaijan

KEY						
Available to the Public						
Published Late, or Not Published Online, or Produced for Internal Use Only						
Not Produced						

Document	2012	2015	2017	2019	2021	2023
Pre-Budget Statement	$\Diamond$	$\Diamond$	$\Diamond$	$\Diamond$		
Executive's Budget Proposal		•	•	•	•	•
Enacted Budget						•
Citizens Budget	$\Diamond$					•
In-Year Reports	•	•	•	•	•	•
Mid-Year Review		$\Diamond$	$\Diamond$	$\Diamond$		
Year-End Report		•	•		•	•
Audit Report		•				•



#### How comprehensive is the content of the key budget documents that Azerbaijan makes available to the public?

KEY
<b>61-100 / 100</b>
<u>41-60 / 100</u>
<b>1</b> -40 / 100

Key budget document	Document purpose and contents	Fiscal year assessed	Document content score
Pre-Budget Statement	Discloses the broad parameters of fiscal policies in advance of the Executive's Budget Proposal; outlines the government's economic forecast, anticipated revenue, expenditures, and debt.	2023	89
Executive's Budget Proposal	Submitted by the executive to the legislature for approval; details the sources of revenue, the allocations to ministries, proposed policy changes, and other information important for understanding the country's fiscal situation.	2023	59
Enacted Budget	The budget that has been approved by the legislature.	2023	89
Citizens Budget	A simpler and less technical version of the government's Executive's Budget Proposal or the Enacted Budget, designed to convey key information to the public.	2023	67
In-Year Reports	Include information on actual revenues collected, actual expenditures made, and debt incurred at different intervals; issued quarterly or monthly.	2022	89
Mid-Year Review	A comprehensive update on the implementation of the budget as of the middle of the fiscal year; includes a review of economic assumptions and an updated forecast of budget outcomes.	2022	81
Year-End Report	Describes the situation of the government's accounts at the end of the fiscal year and, ideally, an evaluation of the progress made toward achieving the budget's policy goals.	2021	57
Audit Report	Issued by the supreme audit institution, this document examines the soundness and completeness of the government's year-end accounts.	2021	67

Azerbaijan's transparency score of **67** in the OBS 2023 is moderately higher than its score in 2021.



#### What changed in OBS 2023?

Azerbaijan has increased the availability of budget information by:

• Increasing the information provided in the Executive's Budget Proposal.

#### Recommendations

Azerbaijan should prioritize the following actions to improve budget transparency:

- Include in the Executive's Budget Proposal data on the financial position of the government and information on performance and policy.
- Include in the Year-End Report comparisons between borrowing estimates and actual outcomes and comparisons between planned nonfinancial outcomes and actual outcomes.

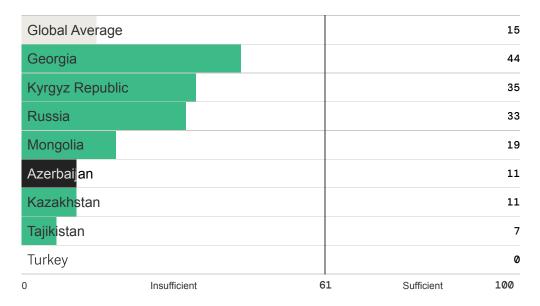


## **Public Participation**

The OBS assesses the formal opportunities offered to the public for meaningful participation in the different stages of the budget process. It examines the practices of the central government's executive, the legislature, and the supreme audit institution (SAI) using 18 equally weighted indicators, aligned with the Global Initiative for Fiscal Transparency's <a href="Principles of Public Participation in Fiscal Policies">Principles of Public Participation in Fiscal Policies</a>, and scores each country on a scale from 0 to 100.

Azerbaijan has a public participation score of 11 (out of 100).

# Public participation in Azerbaijan compared to others



For more information, see <a href="here">here</a> for innovative public participation practices around the world.



# Extent of opportunities for public participation in the budget process



#### Recommendations

To further strengthen public participation in the budget process, Azerbaijan's Ministry of Finance should prioritize the following actions:

- Pilot mechanisms to engage the public during budget formulation and to monitor budget implementation.
- Actively engage with vulnerable and underrepresented communities, directly or through civil society organizations representing them.

Azerbaijan's Parliament (Milli Məclis) should prioritize the following actions:

- Allow members of the public or civil society organizations to testify during its hearings on the budget proposal prior to its approval.
- Allow members of the public or civil society organizations to testify during its hearings on the Audit Report.

Azerbaijan's Chamber of Accounts has established mechanisms for the public to assist in developing its audit program. It should prioritize the following actions to improve public participation in the budget process:

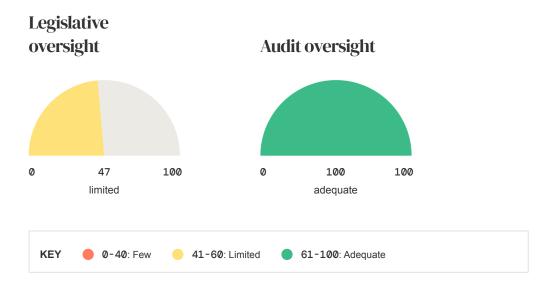
 Establish formal mechanisms for the public to contribute to relevant audit investigations.



### **Budget Oversight**

The OBS examines the role that legislatures and supreme audit institutions (SAIs) play in the budget process and the extent to which they provide oversight; each country is scored on a scale from 0 to 100 based on 18 equally weighted indicators. In addition, the survey collects supplementary information on independent fiscal institutions (see Box).

The legislature and supreme audit institution in Azerbaijan, together, provide adequate oversight during the budget process, with a composite oversight score of **65** (out of 100). Taken individually, the extent of each institution's oversight is shown below:



#### Recommendations

Azerbaijan's Parliament (Milli Məclis) provides limited oversight during the planning stage of the budget cycle and limited oversight during the implementation stage. To improve oversight, the following actions should be prioritized:

- The legislature should debate budget policy before the Executive's Budget
   Proposal is tabled and approve recommendations for the upcoming budget.
- The Executive's Budget Proposal should be submitted to legislators at least two months before the start of the budget year.
- Legislative committees should examine the Executive's Budget Proposal and publish reports with their analysis online.



- A legislative committee should examine in-year budget implementation and publish reports with their findings online.
- In practice, ensure the legislature is consulted before the executive shifts funds specified in the Enacted Budget between administrative units during the budget year.
- A legislative committee should examine the Audit Report and publish a report with their findings online.

# The emerging practice of establishing independent fiscal institutions

Azerbaijan does not have an independent fiscal institution (IFI). IFIs are increasingly recognized as valuable independent and nonpartisan information providers to the Executive and/or Parliament during the budget process.

\*These indicators are \*not\* scored in the Open Budget Survey.



## Methodology

- Only documents published and events, activities, or developments that took place through 31 December 2022 were assessed in the OBS 2023.
- The survey is based on a questionnaire completed in each country by an independent budget expert:

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To further strengthen the research, each country's draft questionnaire is also reviewed by an anonymous independent expert, and in Azerbaijan by a representative of the Ministry of Finance.

