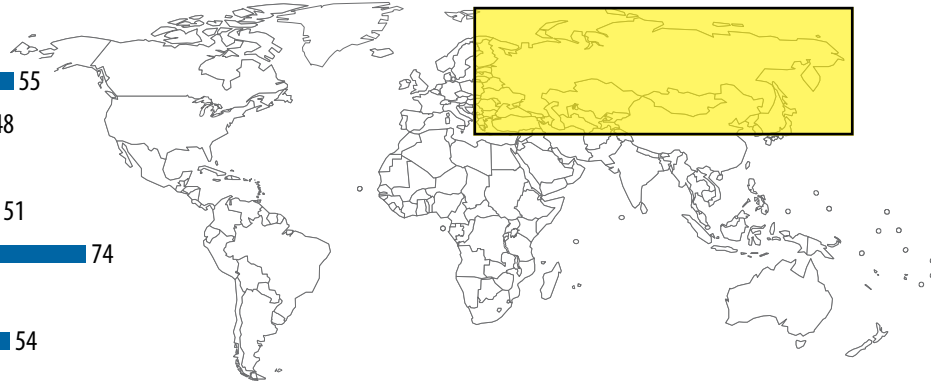
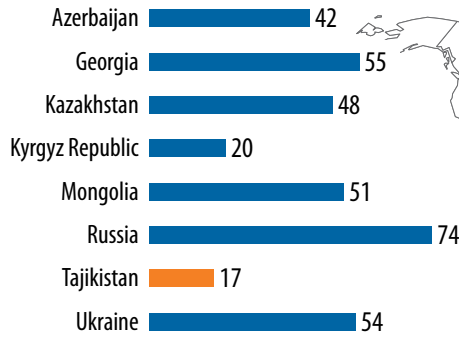


OPEN BUDGET INDEX SCORE  
— OUT OF 100 —

- 81-100 Extensive
- 61-80 Substantial
- 41-60 Some
- 21-40 Minimal
- 0-20 Scant or None

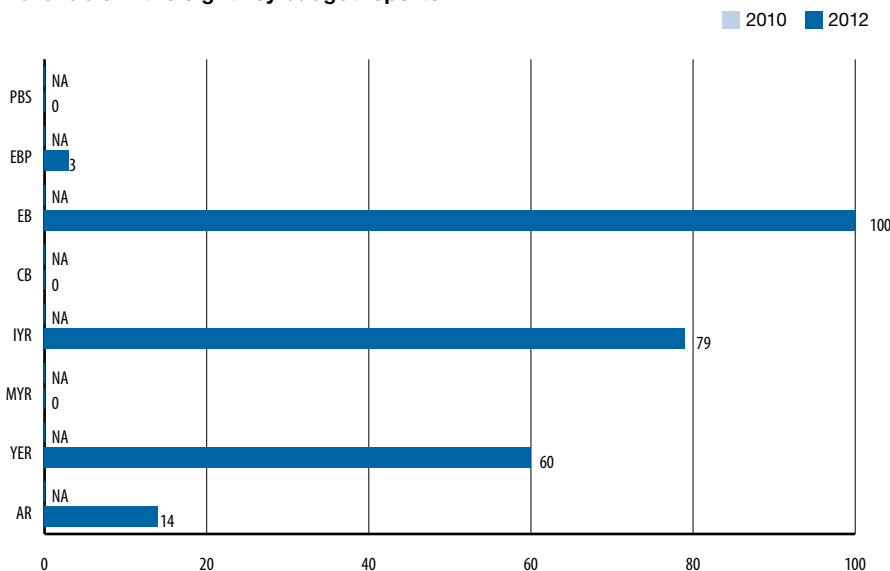
How does Tajikistan compare to its neighbors in Central Asia?



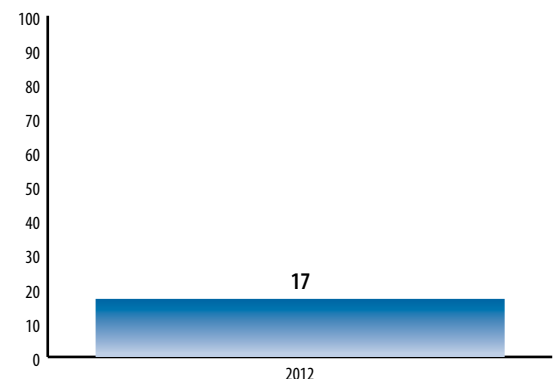
What are each of the eight key budget documents, and does the public have access to them?

Document	Description of Document	Publication Status
<b>PBS</b>	<b>Pre-Budget Statement:</b> Provides information that links government policies and budgets and typically sets forth the broad parameters that will define the budget proposal that is presented to the legislature.	Produced for Internal Use
<b>EBP</b>	<b>Executive's Budget Proposal:</b> Presents the government plans to raise revenues through taxes and other sources and spend these monies to support its priorities, thus transforming policy goals into action.	Produced for Internal Use
<b>EB</b>	<b>Enacted Budget:</b> The legal instrument authorizing the executive to raise revenues, make expenditures, and incur debt.	Published
<b>CB</b>	<b>Citizens Budget:</b> A nontechnical presentation to enable broad public understanding of a government's plans for raising revenues and spending public funds in order to achieve policy goals.	Not Produced
<b>IYR</b>	<b>In-Year Reports:</b> Periodic (monthly or quarterly) measures of the trends in actual revenues, expenditures, and debt, which allow for comparisons with the budget figures and adjustments.	Published
<b>MYR</b>	<b>Mid-Year Review:</b> An overview of the budget's effects at the midpoint of a budget year and discusses any changes in economic assumptions that affect approved budget policies.	Produced for Internal Use
<b>YER</b>	<b>Year-End Report:</b> Information comparing the actual budget execution relative to the Enacted Budget.	Published
<b>AR</b>	<b>Audit Report:</b> Independent evaluation of the government's accounts by the country's supreme audit institution. It typically assesses whether the executive has raised revenues and spent monies in line with the authorized budget, and whether the government's accounts of its revenues and expenses are accurate and provide a reliable picture of the fiscal situation.	Produced for Internal Use

From Zero to 100: Has Tajikistan increased the amount of information it makes available in the eight key budget reports?



OBI score over one Survey



## Open Budget Index

The **Open Budget Survey** assesses whether the central government in each country surveyed makes eight key budget documents available to the public, as well as whether the data contained in these documents is comprehensive, timely, and useful. The Survey uses internationally accepted criteria to assess each country's budget transparency developed by multilateral organizations, such as the International Monetary Fund (IMF), the Organization for Economic

Co-operation and Development (OECD), and the International Organization of Supreme Audit Institutions (INTOSAI).

The scores on 95 of the 125 Open Budget Survey questions are used to calculate objective scores and rankings of each surveyed country's relative transparency. These composite scores constitute the Open Budget Index (OBI), the world's only independent and comparative measure of budget transparency.

Tajikistan's OBI 2012 score is 17 out of 100, which is well below the average score of 43 for all the 100 countries surveyed. It is also lower than the scores of all countries in the region, including its neighbors Azerbaijan, Georgia, Kazakhstan, Mongolia, Russia, and Ukraine. Tajikistan's score indicates that the government provides the public with scant information on the national government's budget and financial activities during the course of the budget year. This makes it challenging for citizens to hold the government accountable for its management of the public's money.

The Open Budget Index is composed of subscores for each of the eight key budget documents assessed in the Survey. These subscores represent the average of the scores received on a set of questions in the Survey that measure the public availability of and amount of information in the documents. The subscores are comparable across all of the countries included in the Survey.

### Recommendations

With a score of 17 out of 100 on the Open Budget Index 2012, the government of Tajikistan has the potential to greatly expand budget transparency by introducing a number of measures, some of which can be achieved very quickly and at almost no cost to the government.

The International Budget Partnership recommends that Tajikistan undertake the following steps to improve budget transparency:

- Publish the Pre-Budget Statement, Executive's Budget Proposal, Mid-Year Review, and Audit Report, all of which are currently produced for internal use only (detailed guidance on the contents of these documents can be found in this guidebook: <http://bit.ly/QGzHv8>). As per the Open Budget Survey 2012, 47 countries publish a Pre-Budget Statement, including Tajikistan's neighbors Georgia, Kazakhstan, Mongolia, Russia, and Ukraine; 79 countries publish an Executive's Budget Proposal, including all

other countries in the Central Asia region; 29 countries publish a Mid-Year Review, including its neighbor Azerbaijan; and 68 countries publish an Audit Report, including its neighbors Azerbaijan, Georgia, Kazakhstan, Mongolia, Russia, and Ukraine. Links to the budget documents published by these countries can be accessed from the IBP's website: <http://bit.ly/P8NPOV>.

- Produce and publish a Citizens Budget (detailed guidance on the contents of this document can be found in this guidebook: <http://bit.ly/QGzFmJ>). As per the Open Budget Survey 2012, 26 countries publish a Citizens Budget, including its neighbor Kazakhstan. Links to the budget documents published by these and other countries can be accessed from the IBP's website: <http://bit.ly/P8NPOV>.
- Increase the comprehensiveness of In-Year Reports by providing information on the composition of government debt (see question 71 of the Open Budget Questionnaire).
- Increase the comprehensiveness of the Year-End Report by presenting audited data on the actual outcomes and by explaining the differences between the original macroeconomic forecast and original estimates of nonfinancial data and the actual outcome for the year (see questions 78, 82, and 83 of the Open Budget Questionnaire).
- Increase the comprehensiveness of the Audit Report by releasing the final audited accounts to the public within six months or less after the end of the fiscal year; ensuring that all expenditures have been audited and that the audit reports have been released to the public; including within the annual Audit Report at least one executive synopsis summarizing the report's content; having the supreme audit institution release to the public information regarding audits of all extra-budgetary funds; and having the executive publish a comprehensive report containing information on what steps have been taken to address both audit findings and audit recommendations (see questions 87-89, 91, 95, and 108 of the Open Budget Questionnaire).

## Strength of Legislatures and Supreme Audit Institutions in Budget Oversight

The Open Budget Survey examines the extent of effective oversight provided by legislatures and supreme audit institutions (SAIs). These institutions play a critical role — often enshrined in national constitutions — in planning and overseeing the implementation of national budgets.

The Open Budget Survey assesses whether legislatures provide effective budget oversight by measuring performance on 11 indicators, including: consultations with the executive prior to the tabling in the legislature of the draft budget, research capacity, formal debate on overall budget policy, time available to discuss and approve the budget, legal authority to amend the budget proposal, approval of shifts in expenditure budget and excess revenues collected, supplemental budget powers, authority to approve use of contingency funds, and scrutiny of audit reports.

The Open Budget Survey assesses whether supreme audit institutions are empowered to provide effective budget oversight by using the following four indicators: authority to remove the head of the supreme audit institution, legal power to audit public finances, financial resources available, and availability of skilled audit personnel.

## Recommendations

The International Budget Partnership recommends that Tajikistan undertake the following actions to improve budget oversight:

- The executive should hold consultations with members of the legislature as part of its process of determining budget priorities. The legislature should formally debate the overall budget policy prior to the tabling of the Executive’s Budget Proposal, and it should have the authority in law to amend the Executive’s Budget Proposal. The executive should seek approval from the legislature prior to shifting funds between administrative units and prior to using funds from supplemental budgets, from contingency funds, and from excess revenues, and a legislative committee should view and scrutinize the audit reports (see questions 59, 98, 100, and 105-107 of the Open Budget Questionnaire).
- The supreme audit institution should have its budget determined by the legislature or judiciary (or some body independent from the executive), and the funding level should be broadly consistent with the resources the SAI needs to fulfill its mandate (see question 93 of the Open Budget Questionnaire).

### Tajikistan is an average performer in the Central Asia region in terms of budget oversight and engagement

Country	Legislative Strength	SAI Strength	Public Engagement
Azerbaijan	Moderate	Weak	Weak
Georgia	Strong	Strong	Moderate
Kazakhstan	Strong	Weak	Weak
Kyrgyz Republic	Moderate	Moderate	Weak
Russia	Strong	Strong	Weak
Ukraine	Strong	Strong	Weak
Mongolia	Strong	Strong	Weak
Tajikistan	Moderate	Strong	Weak

**Strong:** average score above 66 of 100; **Moderate:** average score between 34 and 66; **Weak:** average score below 34

## Opportunities for Public Participation

Research and advocacy experience of civil society over the past 15 years has demonstrated that transparency by itself is insufficient for improving governance. Transparency along with opportunities for public participation in budgeting can maximize the positive outcomes associated with open budgeting. Therefore, the Open Budget Survey assesses opportunities available to the public to participate in national budget decision-making processes. Such opportunities can be provided throughout the budget cycle by the executive, legislature, and supreme audit institution.

Based on these indicators, the Open Budget Survey 2012 finds that opportunities for public participation in the budget process in Tajikistan are weak.

### Tajikistan has much room to improve public participation

Requirement	Finding
<b>Process Followed Before Consultation</b>	
Formal requirement for public participation (Q114)	Does not exist
Articulation of purposes for public participation (Q115)	Does not exist
Communication by the SAI of audit findings beyond publication of audit reports (Q124)	Does not exist
<b>Process of Consultation</b>	
Mechanisms developed by the executive for participation during budget planning (Q116)	Does not exist
Public hearings in the legislature on macroeconomic budget framework (Q119)	Does not exist
Public hearings in the legislature on individual agency budgets (Q120)	Does not exist
Opportunities in the legislature for testimonials by the public during budget hearings (Q121)	Does not exist
Mechanisms developed by the executive for participation during budget execution (Q117)	Exists but is weak
Mechanisms developed by the SAI for participation in audit agenda (Q123)	Does not exist
<b>Process Followed After Consultation</b>	
Feedback by the executive on use of inputs provided by the public (Q118)	Does not exist
Release by the legislature of reports on budget hearings (Q122)	Does not exist
Feedback by the SAI on use of inputs provided by the public (Q125)	Does not exist

## Recommendations

The International Budget Partnership recommends that Tajikistan expand public engagement in budgeting after considering the Open Budget Survey indicators on which the country performs poorly (see table below and questions 114-125 in the Open Budget Questionnaire).

## Description of Survey, Methodology, Reliability, and Researcher Contact Information

The Open Budget Survey is a fact-based research instrument that uses easily observable phenomena to assess what occurs in practice. The research conclusions are typically supported by citations and comments, including reference to a budget document, a law, or other public document; a public statement by a government official; or comments from a face-to-face interview with a government official or other knowledgeable party. The Survey is compiled from a questionnaire completed for each country by independent budget experts who are not associated with the national government. Each country's questionnaire is then independently reviewed by two anonymous experts who also have no association with government. In addition, the IBP invites national governments to comment on the draft results from the Survey and considers these comments before finalizing the Survey results. The entire research process for 2012 took over 18 months between July 2011 and December 2012 and involved approximately 400 experts.

The Open Budget Survey provides a reliable source of data on national budget transparency practices for governments, development practitioners, the media, and citizens. Current users of the Survey results include the Open Government Partnership, Collaborative Africa Budget Reform Initiative, INTOSAI, the World Bank in its Worldwide Governance Indicators, and a number of bilateral aid agencies and international and regional multilateral bodies. The publication of the Open Budget Survey 2012 has reinforced the Survey's preeminent position as a global data repository on budget transparency, participation, and accountability.

Research to complete this country's Open Budget Survey was undertaken by Uktam Dzhumaev, Institute of Entrepreneurship and Service of Tajikistan, Department of state and local management, 734055, Tajikistan, Dushanbe City, Borbad Ave. 48/5, [u.dzhumaev@mail.ru](mailto:u.dzhumaev@mail.ru); [u.dzhumaev@gmail.com](mailto:u.dzhumaev@gmail.com).

The Tajik government has provided its comments on the draft Open Budget Questionnaire results for the country.