Evolution of Expenditure Tracking Work

Initial focus from civil society was on budget plans.

Concerns arose on rubber-stamping role of legislatures in budgets.

Large deviations between approved and executed budgets.
Causes of Deviations in Budgets

- Corruption & theft
- Incompetence and apathy
- Legitimate reasons
  - Emergencies
  - Poor revenue collections
  - Delays in large projects
Lessons from Expenditure Tracking Work

Lesson 1: Civil society groups have a strong track record as innovators

Lesson 2: Engagement and advocacy strategies are critical

Lesson 3: Success factors
  o Requires specialization
  o Should be nested in broader civil society coalitions
  o Work with reformers/champions within government
  o Persistence is key